

Walter and Duncan Gordon Charitable Foundation

Non-consolidated Financial Statements

For the Year Ended December 31, 2025

INDEPENDENT AUDITOR'S REPORT

To the Members of Walter and Duncan Gordon Charitable Foundation

Opinion

We have audited the non-consolidated financial statements of Walter and Duncan Gordon Charitable Foundation (the "Foundation"), which comprise the non-consolidated statement of financial position as at December 31, 2025, and the non-consolidated statements of operations and changes in net assets and cash flows for the year then ended, and notes to the non-consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying non-consolidated financial statements present fairly, in all material respects, the non-consolidated financial position of the Foundation as at December 31, 2025, and its results of non-consolidated operations and its non-consolidated cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Non-consolidated Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the non-consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Non-consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-consolidated financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.



Auditor's Responsibilities for the Audit of the Non-consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the non-consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the non-consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the non-consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the non-consolidated financial statements, including the disclosures, and whether the non-consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

RSM Canada LLP

Chartered Professional Accountants
Licensed Public Accountants
April 2, 2026
Toronto, Ontario

Walter and Duncan Gordon Charitable Foundation
Non-consolidated Statement of Financial Position
As at December 31, 2025

	2025	2024
Assets		
Current		
Cash	\$ 490,532	\$ 933,346
Sales taxes recoverable	77,980	71,015
Other assets	26,484	59,909
Accounts receivable	23,768	3,709
Due from DataStream (Note 5)	235,331	356,959
	854,095	1,424,938
Tangible capital assets (Note 3)	19,842	19,352
Long-term investments (Note 4)	83,152,132	78,949,732
	\$ 84,026,069	\$ 80,394,022

Liabilities



Current		
Accounts payable and accrued liabilities	\$ 135,538	\$ 153,916
Deferred contributions (Note 6)	27,550	55,750
	163,088	209,666
Deferred contributions - long-term (Note 6)	2,819,920	2,757,200
	2,983,008	2,966,866

Net Assets

Unrestricted net assets	81,043,061	77,427,156
	\$ 84,026,069	\$ 80,394,022

Commitments (Note 9)

Approved by the Board

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Walter and Duncan Gordon Charitable Foundation
Non-consolidated Statement of Operations and Changes In Net Assets
Year Ended December 31, 2025

	2025	2024
Revenue		
Investment income (Note 7)	\$ 7,742,284	\$ 7,002,874
Program grants and sponsorships (Note 6)	330,518	387,500
Other income (Note 5)	898,010	581,009
	8,970,812	7,971,383
Expenses		
Program (Note 8)	4,545,720	3,999,338
General and administrative	479,507	441,138
Investment management and custodial fees	329,680	355,584
	5,354,907	4,796,060
Excess of revenue over expenses for the year	3,615,905	3,175,323
Unrestricted net assets, beginning of year	77,427,156	74,251,833
Unrestricted net assets, end of year	\$ 81,043,061	\$ 77,427,156

Walter and Duncan Gordon Charitable Foundation
Non-consolidated Statement of Cash Flows
Year Ended December 31, 2025

	2025	2024
Cash provided by (used in)		
Operations		
Excess of revenues over expenses for the year	\$ 3,615,905	\$ 3,175,323
Items not affecting cash		
Change in unrealized (gains) losses on investments in the year	(3,010,630)	(4,925,501)
Amortization	9,772	11,153
	615,047	(1,739,025)
Changes in non-cash working capital		
Sales taxes recoverable	(6,965)	2,688
Other assets	33,425	(33,976)
Accounts receivable	(20,059)	57,225
Due from DataStream	121,628	(116,183)
Accounts payable and accrued liabilities	(18,378)	22,977
Deferred contributions	34,520	2,767,956
	759,218	961,662
Investing		
Decrease in long-term investments - net	(1,191,770)	(680,465)
Purchase of tangible capital assets	(10,262)	(2,651)
	(1,202,032)	(683,116)
Net change in cash	(442,814)	278,546
Cash, beginning of year	933,346	654,800
Cash, end of year	\$ 490,532	\$ 933,346

Walter and Duncan Gordon Charitable Foundation
Notes to Non-consolidated Financial Statements
December 31, 2025

1. NATURE OF OPERATIONS

Walter and Duncan Gordon Charitable Foundation (the "Foundation") was incorporated as a not-for-profit organization without share capital under the laws of the Province of Ontario on November 25, 1965. On March 1, 2017, a Certificate of Continuance was issued continuing the Foundation under the provisions of the Canada Not-For-Profit Corporations Act. The Foundation is registered as a private Foundation under the Income Tax Act (Canada) and while registered is exempt from income taxes.

The Foundation undertakes research, leadership development and public dialogue so that public policies in Canada reflect a commitment to collaborative stewardship of our water resources and to a people-driven, equitable and evolving North.

Controlled Not-for-profit Organization

DataStream Initiative ("DataStream") was incorporated June 28, 2019 as a not-for-profit organization under the Canada Not-for-Profit Corporations Act. Effective April 1, 2020, DataStream was approved as a Canadian registered charity. The Foundation is the sole member of DataStream. DataStream aims to promote knowledge sharing across watersheds and advance collaborative decision-making so Canadian waters remain healthy for generations to come.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These non-consolidated financial statements are prepared in accordance with Canadian Accounting Standards for Not-For-Profit Organizations. Outlined below are those policies considered particularly significant:

Basis of Accounting

The Foundation follows the deferral method of accounting for contributions. Restricted contributions related to expenses of future periods are deferred and recognized as revenue in the period in which the related expenses are incurred.

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued, except for non-arm's length transactions which are recorded at the exchange amount. Financial instruments include cash, accounts receivable, due from DataStream, long-term investments, and accounts payable and accrued liabilities. Cash is measured at amortized cost. Equity securities, fixed income securities and mutual funds that are quoted in an active market are measured at fair value. Transaction costs on the acquisition, sale, or issue of financial instruments carried at fair value are expensed as incurred. All other financial instruments are initially recorded at fair value, which approximates cost, and subsequently measured at amortized cost, less any provision for impairment.

Foreign Currency Translation

Cash and cash equivalents denominated in foreign currencies are translated into Canadian dollars at the exchange rate in effect at the statement of financial position date.

2. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

Foreign Currency Translation (Cont'd)

Foreign currency investments are translated into Canadian dollars to reflect the exchange rate in effect at the statement of financial position date. Investment income received is translated at the month-end exchange rate in effect in the month the funds are received. Translation gains and losses are recorded in the statement of operations and changes in net assets.

Tangible Capital Assets

Tangible capital assets are recorded at cost in the year of acquisition. Tangible capital assets are amortized to operations over their expected useful lives. Computer equipment and furniture and equipment are amortized over 5 years on a straight line basis. Leasehold improvements are amortized over the term of the lease.

When conditions indicate a tangible capital asset is impaired, the carrying value of the tangible capital asset is written-down to the asset's fair value or replacement cost. The write-down of the tangible capital assets is recorded as an expense in the statement of operations. A write-down will not be reversed.

Revenue Recognition

The principal sources of revenue and recognition of these revenues for financial statement purposes are as follows:

- i) Gains and losses realized on the disposition of investments are recognized in revenue at the settlement date. Unrealized gains and losses from changes in fair value of investments are recognized in income at the reporting date. Dividends and interest are recorded when earned.
- ii) Grants, sponsorships and restricted program funding related to current expenditures are reflected in the accounts as revenue in the current year. Grants received in the year for expenses to be incurred in the following fiscal year are recorded as deferred contributions.
- iii) Donations are recognized when received. Donated materials and services which are normally purchased by the Foundation are not recorded in the accounts.

Disbursements

Grants are recorded when funds are disbursed. Fellowships are recorded when approved and recipients have met their obligations required under the terms of the agreements.

Use of Estimates

The preparation of non-consolidated financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets, liabilities, disclosure of contingent assets and liabilities at the date of the non-consolidated financial statements and the reported amounts of revenues and expenses during the period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the period in which they become known.

Walter and Duncan Gordon Charitable Foundation
Notes to Non-consolidated Financial Statements
December 31, 2025

3. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated Amortization	Net 2025	Net 2024
Computer equipment	\$ 94,296	\$ (74,454)	\$ 19,842	\$ 19,352
Furniture and equipment	24,781	(24,781)	-	-
Leasehold improvements	7,530	(7,530)	-	-
	\$ 126,607	\$ (106,765)	\$ 19,842	\$ 19,352

General and administrative expenses include amortization of \$9,772 (2024 - \$11,153).

4. LONG-TERM INVESTMENTS

Long-term investments are composed primarily of assets held in pooled funds with investment managers. At December 31, 2025, included in long-term investments below are \$71,397,243 (2024 - \$67,002,898) held in pooled funds.

	2025	2024
Cash and cash equivalents	\$ 4,604,600	\$ 7,180,020
Canadian income funds	15,487,356	15,170,037
Canadian equities	16,142,007	13,568,518
Global bonds	7,997,221	6,879,447
Global income funds	10,243,663	13,186,984
Global equities	28,677,285	22,964,726
Total long-term investments	\$ 83,152,132	\$ 78,949,732

5. NON-CONSOLIDATED CONTROLLED ENTITY

Included in other income is \$898,010 (2024 - \$581,009) in shared services revenue charged to DataStream. These amounts were incurred in the ordinary course of business and are measured at the exchange amount. Amounts due from DataStream are non-interesting bearing with no fixed terms of repayment.

These non-consolidated financial statements do not include the financial results of DataStream.

The year end of DataStream is March 31. Significant financial information at December 31 is as follows:

	2025	2024
Financial position		
Assets	\$ 780,482	\$ 1,417,576
Liabilities	597,437	1,281,645
Total net assets	\$ 183,045	\$ 135,931

Walter and Duncan Gordon Charitable Foundation
Notes to Non-consolidated Financial Statements
December 31, 2025

5. NON-CONSOLIDATED CONTROLLED ENTITIES (Cont'd)

For the nine months ended December 31,

	2025	2024
Total revenue	\$ 1,054,022	\$ 861,170
Total expenses	989,177	814,196
Excess of revenue over expenses	\$ 64,845	\$ 46,974
Cash from		
Operating activities	\$ (823,821)	\$ 469,895
Investing activities	476,076	(768,346)
Decrease in cash	\$ (347,745)	\$ (298,451)

6. DEFERRED CONTRIBUTIONS

Continuity of deferred contributions for the year is as follows:

	2025	2024
Deferred contributions, beginning of year	\$ 2,812,950	\$ 44,994
Add: program grants and sponsorships received in the year	365,038	3,155,456
Less: funding recognized in revenue in the year	(330,518)	(387,500)
	2,847,470	2,812,950
Less: current portion	(27,550)	(55,750)
Deferred contributions - long term	\$ 2,819,920	\$ 2,757,200

7. INVESTMENT INCOME

Investment income recorded in revenue is comprised of:

	2025	2024
Realized gain (loss) on sales of investments	\$ 1,337,705	\$ (414,187)
Change in unrealized gains from prior year	3,010,630	4,925,501
Dividend and interest income	3,393,949	2,491,560
	\$ 7,742,284	\$ 7,002,874

Walter and Duncan Gordon Charitable Foundation
Notes to Non-consolidated Financial Statements
December 31, 2025

8. PROGRAM GRANTS AND EXPENSES

The Foundation funded the following program areas during the year:

	Grants	Direct Expenses	Allocated Expenses	Total 2025	Total 2024
Northern Programs	\$ 100,000	\$ 285,885	\$ 811,491	\$ 1,197,376	\$ 1,271,340
Water Programs	45,000	55,123	1,964,805	2,064,928	1,699,443
Other programs	1,091,000	25,014	167,402	1,283,416	1,028,555
	\$ 1,236,000	\$ 366,022	\$ 2,943,698	\$ 4,545,720	\$ 3,999,338

Expenses allocated among program areas include salaries and benefits of \$2,322,452 (2024 - \$2,094,416) and general and administrative expenses of \$611,247 (2024 - \$516,128). Expenses are allocated based on the estimated percentage of time spent and use of resources for each program area. Water Programs include \$886,380 (2024 - \$581,009) charged to DataStream (see Note 5).

9. COMMITMENTS

The Foundation has committed to disbursing grants to certain organizations in subsequent years. Payment will be made upon compliance by the recipient with certain conditions specified by the Foundation.

The Foundation leases office premises under an operating lease which expires in 2027. The Foundation shares its premises with another organization and is responsible for approximately 65% (2024 - 65%) of the annual lease payments comprised of base rent plus common area charges.

The future minimum payments as at December 31 are as follows:

	Grants	Rent	Total
2026	\$ 1,250,000	\$ 118,154	\$ 1,368,154
2027	800,000	118,154	918,154
2028	650,000	-	650,000
2029	650,000	-	650,000
	\$ 3,350,000	\$ 236,308	\$ 3,586,308

10. FINANCIAL RISK MANAGEMENT

The fair value of investments denominated in foreign currencies is translated into Canadian dollars at the exchange rate in effect at the non-consolidated statement of financial position date. Pooled fund investments are valued at the unit values supplied by the pooled fund administrators. These values represent the Foundation's proportionate share of the underlying net assets at fair values determined using closing market rates.

10. FINANCIAL RISK MANAGEMENT (Cont'd)

The Foundation's investments are exposed to credit risk, market risk and foreign exchange risk. Credit risk represents the financial loss the Foundation would experience if a counterparty to a financial instrument failed to meet its obligations in accordance with the terms and conditions of the contract. The carrying amount of financial assets represents the maximum exposure. Market risk is the risk that changes in market prices or interest rates would affect the Foundation's income or the value of its financial instruments. Foreign currency risk is the risk of changes in market price as a result of exchange rate fluctuations.

Credit and market risk are managed through a stated investment policy and the Foundation limits the amount which is invested with any one investment manager. In addition, the Foundation performs quarterly reviews of its investment portfolio and investment managers to evaluate their performance.

The Foundation manages its liquidity risk by monitoring actual and projected cash flows to ensure that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses.

The Foundation is exposed to foreign currency risk with respect to its investments in foreign currencies, including the underlying investments of its pooled funds denominated in foreign currencies, because the fair value and future cash flows will fluctuate due to the changes in the relative value of foreign currencies against the Canadian dollar.